ADHS-BTCD Tobacco Study
Program Evaluation Training Series: Evaluation Fundamentals

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Introduction

RTI International is working on behalf of the Arizona Department of Health Services, Bureau of Tobacco and Chronic Disease (ADHS-BTCD) to conduct a short series of evaluation-related trainings for partners. The trainings will cover topics ranging from:

1. Using data to plan programming
2. Collecting focus group and survey data
3. Tracking community outreach
4. Conducting a process evaluation and adapting evidence-based programs, policies, and practices (EBPPs)

Each training will incorporate general program evaluation fundamentals that are included in this document. In addition, the trainings will incorporate program and evaluation details specific to ADHS-BTCD work.
Program Evaluation Model

WHY DO IT?

One of several ways to answer “How are we doing?”
There is no one “right” evaluation.

1. **Engage** your community
   Reach out to understand your community’s stakeholders and their needs

2. **Plan** your programs using data
   What are we doing and what *should* we be doing to achieve our goals?

3. **Implement** your programs
   Follow your action plan to implement your programs and adapt as necessary

4. **Collect data** to evaluate your programs and participants
   Use methods such as surveys or focus groups to gather specific information

5. **Report** your findings to stakeholders

* Adapted from CDC’s *Introduction to Program Evaluation for Public Health Programs: A Self-Study Guide*
Process Evaluation and Outcome Evaluation
Two Primary Types of Program Evaluation

Process Evaluation
- **Describes program activities**
  - Answers the questions:
    - Who received the program? (Participation)
    - How much of the program did they receive? (Dosage)
    - What activities were completed? (Implementation)
    - How closely did the program match the way it was designed to be implemented? (Fidelity – Adherence)
    - How well was the program implemented? (Fidelity – Competence)
  - Often uses QUALITATIVE data

Outcome Evaluation
- **Describes results of program**
  - Answers the questions:
    - What changed because of the program?
  - Usually compares PRE (before the program) with POST (after the program)
  - Short-term, intermediate, and long-term outcomes can be evaluated
  - Often uses QUANTITATIVE data

* Adapted from CDC's *Introduction to Program Evaluation for Public Health Programs: A Self-Study Guide*
Quantitative and Qualitative Data
Two Primary Types of Data

<table>
<thead>
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<th>QUANTITATIVE</th>
<th>QUALITATIVE</th>
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<tr>
<td><strong>Description</strong></td>
<td>Data that evaluates the QUANTITY of something</td>
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<tr>
<td><strong>Use</strong></td>
<td>Test a hypothesis</td>
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<td><strong>In Brief</strong></td>
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<td><strong>Examples of TYPICAL Data Collection Techniques</strong></td>
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<td>Yes/No Questions</td>
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<tr>
<td><strong>PROS</strong></td>
<td>• Often used in policy decisions</td>
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<tr>
<td></td>
<td>• Compare amounts between groups</td>
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<tr>
<td></td>
<td>• Sample a lot of people quickly</td>
</tr>
<tr>
<td><strong>CONS</strong></td>
<td>• Sometimes misses the details</td>
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<td></td>
<td>• Can erroneously lump people together</td>
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*There are exceptions to each example.

* Adapted from CDC’s Introduction to Program Evaluation for Public Health Programs: A Self-Study Guide
Program Evaluation – Step 1: Engage Your Community

Who are your stakeholders?

Why consider stakeholders prior to evaluation?
- Stakeholders will be more likely to help you with your evaluation.
- You may receive input to make your evaluation easier or more thorough.
- You can develop new opportunities to expand beyond this evaluation.
- You will create an increased chance your findings will be accepted and useful to others.

Checklist for Engaging Stakeholders
- Identify stakeholders and develop lists with their contact information.
  - Collect names, addresses, websites, and emails.
- Include individuals and organizations.
  - Who are our “familiar faces” and new contacts?
- Consider stakeholders’ cultural beliefs and organizational mission or values.
  - What will the stakeholder’s interest be in my project?
- Create a plan and timeline for stakeholder involvement.
  - Who will be contacted, when, and for what objective?
- Bring stakeholders together on a regular basis and for special task needs.
  - Plan large group and small workgroup meetings.
- Always keep stakeholders informed.
  - Maintain contact between meetings with newsletters, email, or social media.

* Adapted from CDC’s Introduction to Program Evaluation for Public Health Programs: A Self-Study Guide
**Program Evaluation – Step 2: Plan Your Programs Using Data**

**Why data-driven planning?**
Data-driven planning is the process of thinking about your anticipated outcomes BEFORE you choose and implement your programs.

It helps you make the connection between your activities and your anticipated outcomes.

Funders, policymakers, etc. want to know that programs are based on evidence and data, and that they will get results in the data.

**Tools for Data-driven planning**

**Logic Models**
Logic models are structured descriptions of **WHY** you are doing your activities.

1) What resources are going into your programs?
2) What programs are you doing?
3) What outcomes do you plan to see?

**Action Plans**
Action plans outline the **HOW** of your activities.

1) Who will administer the activities?
2) When will the activities be completed?
3) What resources will be needed for the activities?
4) What are the potential barriers and how will they be overcome?

* Adapted from CDC’s *Introduction to Program Evaluation for Public Health Programs: A Self-Study Guide*
Additional Resources

Evaluation Tool Websites

Centers for Disease Control (CDC) Evaluation Tools List
  http://www.cdc.gov/eval/materials/index.htm

University of Kansas Community Toolbox for Community Partnerships and Evaluation
  http://ctb.ku.edu/en

SAMHSA Evaluation Tools and Resources
  https://captus.samhsa.gov/access-resources/evaluation-tools-and-resources

SAMHSA Data Collection Methods Pros and Cons
  https://captus.samhsa.gov/access-resources/data-collection-methods-pros-cons

SAMHSA List of Evaluation Organizations
  https://captus.samhsa.gov/access-resources/evaluation-organizations

CDC Community Action Plan

Tool for Assessing Capacity